# **Denbighshire Local Health Board**

#### **FOREWORD**

These accounts have been prepared by the Local Health Board under schedule 9 section 178 Para 3(1) of the National Health Service (Wales) Act 2006 (c.42) in the form in which the Welsh Ministers have, with the approval of the Treasury, directed.

#### Statutory background

The Local Health Board was one of 22 which came into existence on 1st April 2003. As a statutory body governed by Acts of Parliament the LHB is responsible for :

- -agreeing the action which is necessary to improve the health and health care of the population of Denbighshire;
- -supporting and financing General Practitioner-led purchasing of the services needed to meet agreed priorities, including charter standards and guarantees;
- supporting and funding the contractor professions;
- the commissioning of health promotion, emergency planning and other regulatory tasks;
- the stewardship of resources including the financial management and monitoring of performance in critical areas;
- eliciting and responding to the views of local people and organisations and changing and developing services at a pace and in ways that they will accept.

## **Performance Management and Financial Results**

Local Health Boards in Wales must comply fully with the Treasury's Financial Reporting Manual to the extent that it is applicable to them. As a result the Primary Statement of in-year income and expenditure is the Operating Cost Statement, which shows the net operating cost incurred by the LHB which is funded by the Assembly. This funding is allocated on receipt directly to the General Fund in the Balance Sheet.

The statutory duty for Local Health Boards is enacted in the 2002 NHS Reform and Health Care Professionals Act. Net Operating Costs incurred by Local Health Boards should not exceed their allocated Resource Limit.

The primary performance measure for Local Health Boards is note 2.1 Achievement of Operational Financial Balance on page 13. This note compares net operating costs expended against Resource Limits allocated by the Assembly and measures whether operational financial balance has been achieved in year

# **OPERATING COST STATEMENT FOR THE YEAR ENDED 31 MARCH 2008**

		Total	2006-07 Total
	Note	£000	£000
Expenditure	4.1,4.2,4.3, 4.4	157,636	151,232
Miscellaneous income	3.1	2,762	1,986
Net operating costs		154,874	149,246

# STATEMENT OF RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2008

	£000	£000
Unrealised surplus on revaluation / indexations of fixed assets	0	1
Net increases / reductions in General Fund due to transfers of assets	0	0
Fixed asset impairment losses	0	0
Recognised gain / (loss) for the year	0	1

# **BALANCE SHEET AS AT 31 MARCH 2008**

	Note		£000	31 March 2007 £000
TOTAL FIXED ASSETS	11010		2000	2000
Intangible fixed assets	5.1		0	0
Tangible fixed assets	5.2		16	7
CURRENT ASSETS				
Debtors	6.1		974	1,904
Cash at bank and in hand			77	133
Total Current Assets			1,051	2,037
Creditors: amounts falling due within one year	6.2		9,458	9,766
Net current assets / (liabilities)			(8,407)	(7,729)
Creditors: amounts falling due after more than one year	6.3		0	0
Provisions for liabilities and charges	6.4		1,807	849
TOTAL NET ASSETS			(10,198)	(8,571)
FINANCED BY:				
General fund	6.5		(10,199)	(8,572)
Donated Assets Reserve	6.6		0	0
Revaluation Reserve	6.7		1	1
TOTAL			(10,198)	(8,571)
Signed for and on behalf of the Board				
Director of Finance		Chief Executive		
Date		Date		
Adopted by the Board on				

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2008

	£000	2006-07 £000
Net operating costs  Adjust for non-cash transactions  Adjust for movements in working capital other than cash  Utilisation of provisions	(154,874) 1,412 622 (803)	(149,246) 409 172 (268)
Net cash outflow from operating activities	(153,643)	(148,933)
CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT:		
Payments to acquire fixed assets Receipts from the sale of fixed assets	(12) 0	0
	-	
Net cash inflow / (outflow) from investing activities	(12)	0
Net cash inflow / (outflow) from investing activities  Net cash inflow / (outflow) before financing	(12)	(148,933)
Net cash inflow / (outflow) before financing		
Net cash inflow / (outflow) before financing  FINANCING:  Net Assembly funding (including capital) Surrender of income from sale of fixed assets Donations	(153,655) 153,599 0	(148,933) 149,016 0

# Notes to the cash flow statement

Adjust for	non-cash	transactions
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Total

Adjust for non-cash transactions				
			£000	2006-07 £000
Depreciation and other write-offs			3	4
Impairment of fixed assets			0	0
(Profit) / Loss on disposal of fixed assets			0	0
Non-cash provisions Capital charge interest			1,761 (352)	849 (313)
Capital Charge interest			(332)	(313)
			1,412	540
Adjust for movements in working capital other than ca	sh		£000	2006-07 £000
(Increase)/decrease in debtors			930	(1,612)
Increase/(decrease) in creditors			(308)	1,784
			622	172
Reconciliation of net cash flow to movement in net deb	ot			
				£000
Increase/(decrease) in cash in the period				(56)
Cash outflow from debt repaid and finance lease capital pa	yments			0
Change in net debt resulting from cash flows	•			(56)
Non cash changes in debt				0
Net debt at 1 April 2007				133
Net debt at 31 March 2008				77
Analysis of changes in net debt				
	As at			As at
	1 April	Cash	Other	31 March
	2007	flows	changes	2008
	£000	£000	£000	£000
Cash at bank and in hand	133	(56)	0	77
Bank overdraft	0	0	0	0
Debt due within one year	0	0	0	0
Debt due after one year	0	0	0	0

Amount held in Office of Paymaster General bank accounts as at 31 March 2008 was £76,213.67

133

(56)

0

**77** 

# Analysis of capital expenditure, financial investments and associated receipts

	Capital		Loans		Net Total
	Additions £'000	Disposals £'000		Repayments £'000	£'000
Total cash payment and receipts	12	0	0	0	12
Reconciliation of loan issues and repay	yments to ca	ash movem	ents	2007-08	
			Issues	Repayments	Net Movement
			£'000	£'000	£'000
Total issues and repayments (per creditor Accrued movement in loan capital	s note 6.3)		0	0	0
Non-cash adjustments			0	0	0
Total financial investment and associate	ted receipts		0	0	0
Reconciliation of fixed assets and disp	osals				
·			Additions	2007-08 Disposals	Net Movement
			£'000	£'000	£'000
Total assets and disposals (per fixed asse		.2)	12	0	12
Accrued movement in fixed asset addition Non-cash adjustments	S		0	0	0 0
non odon dajaotinonio					
Total cash movement on asset addition	ns and dispo	sals	12	0	12

## **Notes to the Account**

# 1. Accounting Policies

1.1 The financial statements have been prepared in accordance with the Financial Reporting Manual (FReM) issued by HM Treasury to the extent that the National Assembly for Wales has directed as being appropriate to LHBS. The particular accounting policies adopted by the Local Health Board (LHB) are described below. They have been applied in dealing with items considered material in relation to the accounts.

These accounts have been prepared under the historical cost convention, modified by the application of current cost principles to tangible fixed assets, and in accordance with directions issued by the National Assembly for Wales (the Assembly) and approved by Treasury.

LHBs are not required to provide a reconciliation between current cost and historical cost surpluses and deficits.

## **Acquistions and Discontinued Operations**

Activities are considered to be "acquired" and disclosed as such, only if they are acquired from outside the public sector. Activities are considered to be "discontinued" and disclosed as such, only if they cease entirely or are transferred outside the public sector.

#### 1.2 Income and funding

The main source of funding for the LHB is resource allocations from the Assembly within an approved cash limit, which is credited to the general fund when the associated cash is received. Income disclosed in the Operating Cost Statement reflects only the amounts other than Assembly Funding.

Miscellaneous income is income which relates directly to the operating activities of the LHB. It comprises principally of fees and charges for services provided on a full cost basis to external customers, (or any other material types of income if this disclosure would not be sufficient).

It includes both income appropriated-in-aid of the Vote and income to the consolidated fund which HM Treasury has agreed should be treated as operating income.

Income is accounted for by applying the accruals convention. Income is recognised in the period in which services are provided.

# 1.3 Taxation

The LHB is not liable to pay corporation tax. Expenditure is shown net of recoverable VAT. Irrecoverable VAT is charged to the most appropriate expenditure heading or capitalised if it relates to an asset.

#### 1.4 Intangible fixed assets

Intangible assets which can be valued, are capable of being used in a LHB's activities for more than one year and have a cost equal to or greater than £5,000;

Intangible fixed assets held for operational use are valued at historical cost and are depreciated over the estimated life of the asset on a straight line basis. The carrying value of intangible assets is reviewed for impairment at the end of the first full year following acquisition and in other periods if events or changes in circumstances indicate the carrying value may not be recoverable.

Purchased computer software licences are capitalised as intangible fixed assets where expenditure of at least £5,000 is incurred. They are amortised over the shorter of the term of the licence and their useful economic lives.

#### 1.5 Tangible fixed assets

#### a. Capitalisation

Tangible fixed assets are capitalised if they are capable of being used for a period which exceeds one year and:

- individually have a cost equal to or greater than £5,000; or
- collectively have a cost equal to or greater than £5,000, where the assets are functionally interdependent, they had broadly simultaneous purchase dates and are anticipated to have simultaneous disposal dates; and are under single managerial control; or
- form part of the initial setting up cost of a new building, irrespective of their individual or collective cost.
- form part of an IT network which collectively has a cost more than £5,000 and individually have a cost of more than £250,000.

## b. Valuation

Tangible fixed assets are stated at the lower of replacement cost and recoverable amount. On initial recognition they are measured at costs (for leased assets, fair value) including any costs such as installation directly attributable to bringing them into working condition. They are restated to current value each year. The carrying value of tangible fixed assets are reviewed for impairment in periods if events or changes in circumstances indicate the carrying value may not be recoverable.

#### **Land and Buildings**

Land and buildings are restated at current cost using professional valuations every five years and appropriate indices in intervening years. The buildings indexation is based on the All in Tender Price Index published by the Building Cost Information Service (BICS). The land index is based on the residential building and land values reported in the Property Market Report published by the Valuation Office. Valuations are carried out by the District Valuers of the Inland Revenue Government Department at five - yearly intervals. A five - yearly revaluation was carried out as at 1 April 2007.

The valuations have been carried out primarily on the basis of Depreciated Replacement Cost for specialised operational property and Existing Use Value for non - specialised operational property.

In respect of non - operational properties, including surplus land, the valuations have been carried out at Open Market Value. The value of land for existing use purposes is assessed to Existing Use Value. Land and buildings held under finance leases are capitalised at inception at the fair value of the asset but may be subsequently revalued by the District Valuer. The valuations do not include notional directly attributable acquisition costs nor have selling costs been deducted, since they are regarded as not material.

Additional alternative Open Market Value figures have only been supplied for operational assets scheduled for imminent closure and subsequent disposal.

All impairments resulting from price changes are charged to the Statement of Recognised Gains and Losses where there is a credit balance for that impaired asset in the revaluation reserve, otherwise ordinarily they will be charged to the Operating Cost Statement. Falls in value when newly constructed assets are charged to the revaluation reserve even when there is no credit balance.

## **Equipment**

Equipment surplus to requirements is valued at net recoverable amount and assets held under finance leases are capitalised at the fair value of the assets. With those exceptions, equipment is valued at Depreciated Replacement Cost.

#### Assets in the course of construction

Assets in the course of construction are valued at current cost as for land and buildings. These assets include any existing land or buildings under the control of a contractor.

## c. Depreciation, amortisation and impairments

Depreciation is charged on a straight - line basis on each main class of fixed asset as follows:

Freehold land and land and buildings surplus to requirements are not depreciated. Assets in the course of construction and residual interests in off - balance sheet Private Finance Initiative contract assets are not depreciated until the asset is brought into use or reverts to the LHB, respectively.

Buildings, installations and fittings are depreciated on their current value over the estimated remaining life of the asset as advised by the District Valuer.

Leaseholds are depreciated over the primary lease term.

Equipment is depreciated on current cost evenly over the estimated life of the asset.

Purchased computer software licences are capitalised as intangible fixed assets where expenditure of £5,000 is incurred. They are amortised over the shorter of the term of the licence and their useful economic lives.

#### 1.6 Donated assets

Donated tangible fixed assets are capitalised at their valuation on receipt and are valued and depreciated as described above for purchased assets.

The value of donated tangible fixed assets and the donated element of part - donated assets are reflected in a donated asset reserve. This reserve is credited with the value of the original donation and any subsequent revaluation and indexation; an amount equal to the depreciation charge is released from this reserve each year to the Operating Cost Statement.

## 1.7 Research and development

Research and development expenditure is charged to the Operating Cost Statement in the year in which it is incurred, except insofar as it is separately identifiable development expenditure relating to a clearly defined project and benefits therefrom can reasonably be regarded as assured.

Expenditure so deferred is limited to the value of future benefits expected and is amortised through the Operating Cost Statement on a systematic basis over the period expected to benefit from the project.

#### 1.8 Pension Costs

Past and present employees are covered by the provisions of the NHS Pensions Scheme. The Scheme is an unfunded, defined benefit scheme that covers NHS employers, General Practitioners and other bodies, allowed under the direction of State, in England and Wales. The Scheme is not designed to be run in a way that would enable NHS bodies to identify their share of the underlying assests and liabilities.

Therefore the scheme is accounted for as a defined contribution scheme: the cost to the NHS body participating in the scheme is equal to the contributions payable to the scheme for the accounting period.

The scheme is subject to a full actuarial investigation every four years. The main purpose of which is to assess the level of liability in respect of the benefits due under the scheme (taking into account its recent demographic experience), and to recommend the contribution rates to be paid by employers and scheme members. The last such investigation, on the conclusions of which scheme contribution rates are currently based, had an effective date of valuation on this basis took place as at 31 March 2004 and covered the period from 1 April 1999 to that date. Between the full actuarial valuations, The Government Actuary provides an annual update of the scheme liabilities for FRS 17 purposes. The latest assessment of the liabilities of the Scheme is contained in the Scheme Actuary report, which forms part of the NHS Pension Scheme (England and Wales) Resource Account, published annually. These accounts can be viewed on the Business Services Authority - Pensions Division website at www.nhspa.gov.uk. Copies can also be obtained from the stationery office.

The conclusion of the 2004 investigation was that the scheme had accumulated a notional deficit of 3.3 billion against assets as at 31 March 2004. This is after making some allowance for the one-off effective of pay modernisation, but is before taking into account any of the scheme changes which come into effect on 1 April 2008. Taking into account the changes in the benefit and contribution structure effective from 1 April 2008, employer contributions could continue at the existing rate of 145 of pensionable pay. On advice from the actuary, scheme contributions may be varied from time to time to reflect changes in the scheme's liabilities. Up to 31 March 2008 employees paid contributions of 6% (manual staff 5%) of their pensionable pay. From 1 April 2008, employees will pay contributions according to a tiered scale from 5% up to 8.5% of their pensionable pay.

The scheme is a 'final salary' scheme. Annual pensions are normally based on 1/80th of the best of the last 3 years pensionable pay for each year of service. A lump sum normally equivalent to 3 years pension is payable on retirement. Annual increases are applied to pension payments at rates defined by the Pensions (Increase) Act 1971, and are based on changes in retail prices in the twelve months ending 30 September in the previous calendar year. On death, a pension c 50% of the member's pension is normally payable to the surviving spouse.

Early payment of pension, with enhancement, is available to members of the Scheme who are permanently incapable of fulfilling their duties effectively through illness of infirmity. A death gratuity of twice final years pensionable pay for death in service, and up to five times their annual pension for death after retirement, less pensions already paid, subject to a maximum amount equal to twice the member's final year pensionable pay less their retirement lump sum for those who die after retirement is payable.

Additional pension liabilities arising from early retirement are not funded by the scheme except where the retirement is due to ill-health. For early retirements not funded by the scheme, the full amount of the liability for the additional costs is charged to the Income and Expenditure account at the time the LHB commits itself to retirement, regardless of the method of payment

The Scheme provides the opportunity to members it increase their benefits through money purchase Additional Voluntary Contributions (AVCs) provided by an approved panel of life companies. Under the arrangement the employee/member can make contributions to enhance an employee's pension benefits . The benefits payable relate directly to the value of the investments made.

(Where the NHS Body has employees who are members or pension schemes other than the NHS pension scheme described above, additional disclosure will be required to give details of those schemes e.g. stakeholder pensions.)

## 1.9 Foreign currency

Transactions in foreign currencies are translated into sterling at the rates of exchange current at the dates of the transactions. Resulting exchange gains and losses are taken to the Operating Cost Statement.

#### 1.10 Cost of Capital

The cost of capital applies to all the assets and liabilities of the LHB, less cash balances held at the OPG and donated assets. The interest rate applied to capital charges in the 2007/08 financial year was 3.5%.

#### 1.11 Provisions

The LHB provides for legal or constructive obligations that are of uncertain timing or amount at the balance sheet dark on the basis of the best estimate of the expenditure required to settle the obligation. Where the effect of the time value of money is significant, the estimated risk-adjusted cash flows are discounted using the Treasury's discount rate of 2.2% in real terms. Provisions are only recognised where the amount of economic benefit is probable, and the amount of the transfer can reasonably be estimated.

#### 1.12 Liquid resources

Deposits and other investments that are readily convertible into known amounts of cash at or close to their carrying amounts are treated as liquid resources in the cash flow statement. The LHB does not hold any investments with maturity dates exceeding one year from the date of purchase.

#### 1.13 Leases

Where substantially all the risks and rewards of ownership of a leased asset are borne by the LHB, the asset is recorded as a tangible fixed asset and a debt is recorded to the lessor of the minimum lease payments discounted by the interest rate implicit in the lease. The interest element of the finance lease payment is charged to the OCS over the period of the lease at a constant rate in relation to the balance outstanding. Other leases are regarded as operating leases and the rentals are charged to the OCS on a straight line basis.

## 1.14 Contingent liabilities

- a possible obligation arising from past events whose existence will be confirmed by the occurrence of future events not wholly within the LHB's control;
- a present obligation arising from past events for which it is not probable that a transfer of economic benefits will be required to settle the obligation; or
- a present obligation where the amount of the obligation cannot be measured with sufficient accuracy. Contingent liabilities are not disclosed where the probability of them becoming liabilities is considered to be remote.

Contingent assets are disclosed where a possible asset exists as a result of past events whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the LHB's control. Contingent assets are disclosed only where the future outflow of economic benefit is considered to be probable.

#### 1.15 Deferred Income

Deferred income is recognised where income has been received with an obligation to use the monies for a specific purpose, but these monies have not yet been spent. Only third party income between non-governent bodies may be recognised.

#### 1.16 Expenditure

Interest payable arises from the unwinding of discount on provisions, as the value is restated to reflect the present value of the provision at the closing balance sheet date. Interest payable also arises on bank overdrafts and finance leases and is recognised on the accruals basis. Interest payable is not shown separately on the face of the Operating Cost Statement, but is included within expenditure.

Certain expenditure relating to reimbursement of General Practioners for the provision of Family Health Services is defined by the National Assembly as "non-discretionary" and is deducted from net operating costs for the purposes of assessing outurn against revenue resource limit in note 2.1.

Programme expenditure is defined as costs relating directly to the provision of healthcare, social care and other services relating to the LHB's functions provided directly to the public. All other expenditure is classified as administration expenditure.

#### 1.17 New Dental Contract

On 1 April 2006 a new dental contract was introduced in England and Wales. LHBs are now responsible for commissioning dental services and organising payment through the Dental Practice Division of the Business Services Authority.

Contractors who underperformed against their contracted level of Units of Dental Activity, (UDAs) by a margin of 5% or less, are contractually allowed to retain their payments for the year and deliver the underperformance of UDAs within the new financial year 2008-09.

The valuation in the annual accounts is based on an estimate provided by the Dental Practice Division in May 2008. The final outturn will not be available until after the publication of the annual accounts, and any variance will be recognised in the accounts for 2008-09.

The LHB's superannuation liability is contingent upon :

the actual UDA performance against the annual contracted target to arrive at a final gross earnings for the year; the declared split of the gross final earnings over the performers registered on each individual contract.

To calculate the LHB's liability in respect of year end under or over performance, the baseline financial value of any under or over achievement against contracted activity is multiplied by a factor of 0.439, (the standard superannuation assumption for the profit element of gross earnings within the dental sector) and 0.14. (the superannuation employee contribution rate.)

## 2.1 Achievement of Operational Financial Balance

		2006-07
	£000	£000
Net operating costs for the financial year	154,874	149,246
Non-discretionary expenditure	1,774	1,666
Operating costs less non-discretionary expenditure	153,100	147,580
Revenue Resource Limit	153,154	147,583
Under / (over) spend against Revenue Resource Limit	54	3
Unplanned resource brokerage received	0	0
Operational Financial Balance	54	3

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Disclose details of any resource brokerage and / or cash brokerage brought and carried forward.

On 20 March 2008 Denbighshire LHB was allocated £875,000 by Welsh Assembly Government to assist with Continuing NHS Health Care. LHBs were informed by WAG that those who reported a surplus or breakeven position should broker the allocation as a resource only adjustment in 2007-2008 to LHBs who forecast a year-end deficit outturn. The brokerage arrangement will be reversed in April 2008-2009 and reallocated to the LHB providing the brokerage. At month 11, the LHB was forecasting a breakeven forecast and therefore the £875,000 was brokered to Swansea LHB on our behalf.

A cash rebasing exercise was undertaken by WAG during 2007-2008 to address historical anomalies in the value of cash balances held by LHBs. The amount of rebasing for Denbighshire LHB amounted to £861,000

During 2007-2008, the LHB brokered cash to WAG of £2,739,000. The cash will be returned back to the LHB via a drawing limit adjustment in 2008-2009

# **Forecast Financial Position 2008-2009**

Local Health Boards are required to achieve a breakeven financial position each and every year except where a Service Change and Efficiency Plan (SCEP) has been approved by the Welsh Assembly Government in accordance with WHC (2007) 49, statutory Financial Duties of NHS Trusts and Local Health Boards. Where an approved SCEP is in place achievement of the breakeven duty will be measured over the life of the plan.

The Health Economy SCEP was agreed by the Welsh Assembly Government subject to some conditions outlined in a letter to the Health Economy Chief Executives on 27 March 2007.

Negotiations in respect of the Annual Operating Framework and the long term agreement within the health economy are still to be concluded in relation to the financial gap in relation to the Access 2009 targets. Discussions are being held with the Regional Office of WAG to agree the presentation of this gap which is currently £2.167m for the Health Economy.

The Conwy and Denbighshire partnership is currently forecasting recurrent balance at the end of 2008/2009 in line with the agreed SCEP excluding the impact of access targets and funding which is held separately for Grogan and Lucentus.

The LHB is currently forecasting breakeven in 2008/2009.

# 3.1 Miscellaneous income

	£000	2006-07 £000
Fees & Charges	0	0
Prescription charge income	302	710
Dental fee income	1,253	1,143
Income for trust impairments	0	0
Deferred Income released to revenue	0	0
Other	1,207	133
Total	2,762	1,986

# Analyisis of Other Income

Allocation of £4 million to Cancer Networks (Allocations ba	sed upon cancer registrations)
Wrexham LHB	178,687
Ynys Mon LHB	107,989
Conwy LHB	199,922
Flintshire LHB	198,282
Gwynedd LHB	172,731
Total	857,611
Other Income - Cancer Network	
Velindre NHS Trust (Cancer Network)	153,922
Health Commission Wales (Cancer Network)	20,700
MacMillan Cancer Support (Cancer Network)	45,181
Bro Morgannwg NHS Trust (Cancer Network)	33,551
Swansea NHS Trust (Cancer Network)	15,000
Conwy and Denbighshire NHS Trust (Cancer Network)	42,279
Nightingale House Hospice (Cancer Network)	36,000
Other (Cancer Network)	2,384
TOTAL INCOME	1,206,628

# Expenditure:

4.1 Primary health care				
	Cash limited	Non cash limited	Total	2006-07 Total
	£000	£000	£000	£000
General Medical services	15,941	0	15,941	15,845
Pharmaceutical services	3,903	726	4,629	4,442
General Dental services	6,032	0	6,032	5,812
General Ophthalmic services	0	1,048	1,048	858
Other Primary health care expenditure	75	0	75	324
Prescribed drugs and appliances	17,246	0	17,246	17,134
Total	43,197	1,774	44,971	44,415
4.2 Secondary and Community health care				
				2006-07
			Total	Total
			£000	£000
NHS Trusts:				07.450
Provider 1 Conwy and Denbighshire			90,038	87,159
Provider 2 North East Wales Provider 3 North West Wales			4,872 202	4,560 202
Provider 4 Robert Jones and Agnes Hunt Orthopaedic			1,136	904
Provider 5 Countess of Chester			227	210
Provider 6 Royal Liverpool and Broadgreen			355	375
Provider 7 Calderstones			153	159
Provider 8			0	0
Provider 9			0	0
Provider 10			0	0
Other Welsh NHS trusts Other non Welsh NHS trusts			93 821	89 864
Local Authorities			021	004
Voluntary Organisations			1,002	818
NHS Funded Nursing Care			1,479	1,730
Continuing Care			6,906	5,791
Private providers			422	318
Specific projects funded by Welsh Assembly Government			0	0
Other			0	16
Total			107,706	103,195
15:				

# 4.3 Other programme expenditure

	£000	2006-07 £000
Salaries and wages	890	644
National Public Health Service	676	653
Losses, special payments and irrecoverable debts	0	0
Research and development	0	0
Other	1,969	745
Total	3,535	2,042
4.4 Administration expenditure	£000	2006-07 £000
Non-officer members' remuneration	89	98
Other salaries and wages	856	835
Consultancy services	13	0
Establishment expenses	80	99
Transport and moveable plant	(1)	3
Premises and fixed plant	66	64
External contractors	18	11
Auditors' remuneration - audit fee	63	35
Auditors' remuneration - other fees	0	0

Included in the Business Services Centre and Business Support Partnership recharge is an amount of £13,741 for the external audit of the Business Service Centre and Business Support Partnership attributable to Denbighshire LHB.

0

3

0

(352)

(11)

1,424

0

4

0

0

0

29

1,580

(313)

Business Services Centre £7,941
Business Support Partnership £5,800

(Profit) / loss on disposal of fixed assets

Interest payable -other

Amortisation

Impairment

Capital charge interest

Capital - depreciation

Other

Total

# 4.5 Losses, special payments and irrecoverable debts: charges to operating expenses

	Total	2006-07 Total
	£000	£000
Clinical negligence	0	0
Personal injury	0	0
All other losses and special payments	0	0
Defence legal fees and other administrative costs	0	0
Gross increase / decrease in provision for future payments	0	0
Contributions to Welsh Risk Pool/insurance premiums	0	0
Irrecoverable debts	0	0
Less: income received/due from Welsh Risk Pool	0	0
Total	0	0
Personal injury includes £ nil in respect of permanent injury benefits		

# 4.6 Hire and operating lease rentals

			£000	2006-07 £000
Hire of plant and machinery Other operating leases			3 53	3 28
Total			56	31
Commitments under non-cancellable operating leases:			2006-07	2006-07
	Land and Buildings	Other Leases	Land and Buildings	Other Leases
	£000	£000	£000	£000
Operating leases which expire:				
Within 1 year	<b>26</b>	0	0	0
Between 1 and 5 years	<b>27</b>	0	28	3
After 5 years	90	0	0	0
4.7 Executive Directors and staff costs				
			Total	2006-07 Total
			£000	£000
Salaries and wages Social security costs			1,746 112	1,231 94
Employer contributions to NHSPA			175	154
Other pension costs			0	0
Agency / seconded staff			6	0
Total			2,039	1,479
		•••••		
		•••••		

# 4.8 Board Directors' remuneration

	£000	2006-07 £000
Non-officer members' remuneration  Executive Directors' remuneration:	93	98
basic salaries	294	252
benefits	13	14
performance related bonuses	0	0
pension contributions	40	35
Compensation for loss of office	0	0
Pensions to former directors (early retirees)	0	0
Total	440	399
	Chairman £000	Chief Executive £000
Basic Salary	28	79
Benefits	0	0
Compensation for loss of office	0	0
Performance related bonuses	0	0
Pension contributions	0	11
Total	28	90
Remuneration waived by directors and allowances paid in lieu:		
	Number	£000
Directors' remuneration waived	0	0
Allowances paid in lieu of remuneration	0	0

# The basis on which performance related bonuses are calculated is as follows:

The LHB does not have a performance related bonus scheme in operation See note 7 for further information relating to the remuneration of the Chairman in 2007-08

# 4.9 Average number of employees

The average number of employees during the year was:

	Permanent staff	Agency, temporary and cont- ract staff	Staff on inward second- ment	Total	2006-07
	Number	Number	Number	Number	Number
Executive Board Members	4	0	0	4	4
Other Local Health Board Staff	39	1	2	42	36
Recharged staff	3	0	0	3	3
Total	46	1	2	49	43

The average number of employees is calculated as the total number of employees under contract of service in each week in the financial year divided by the number of weeks in the financial year.

Expenditure on staff benefits		
	£	£
Nature of expenditure:		
a	0	0
b	0	0
C	0	0
d	0	0
Total	0	0
Total		

# 4.10 Retirements due to ill-health

During 2007-08 there were no early retirements from the LHB agreed on the grounds of ill-health. The estimated additional pension costs of these ill-health retirements (calculated on an average basis and borne by the NHS Pension Scheme) will be £0.

# 4.11 Public Sector Payment Policy - Measure of Compliance

The National Assembly for Wales requires LHB's to pay non-NHS trade creditors in accordance with the CBI prompt payment code and Government Accounting rules. The target is to pay all trade creditors within 30 days of receipt of goods or a valid invoice (whichever is the later) unless other payment terms have been agreed with the supplier.

	Number	£000	£000
Non- NHS			
Total bills paid 2007-2008	2,925	11,221	11,259
Total bills paid within target	2,865	11,150	11,157
Percentage of bills paid within target	97.9%	99.4%	99.1%

In addition, the National Assembly for Wales require LHB's to pay other NHS bodies in accordance with Government Accounting rules. The target is to pay all other NHS bodies within 30 days of receipt of goods or a valid invoice by the authority (whichever is the later) unless other payment terms have been agreed with the NHS body.

Number	£000	2006-07 £000
	400 44=	00.500
7/3	100,41 <i>7</i>	90,560
743	100,400	90,536
96.1%	100.0%	100.0%
		2006-07
Number	£000	£000
3,698	111,638	101,819
3,608	111,550	101,693
97.6%	99.9%	99.9%
	773 743 96.1% Number 3,698 3,608	773 100,417 743 100,400 96.1% 100.0%  Number £000 3,698 111,638 3,608 111,550

# 4.12 The Late Payment of Commercial Debts (Interest ) Act 1998

	2006-0	
	£	£
Amounts included within Interest Payable arising from claims made by small businesses under this legislation (see note 4.4).	0	0
Compensation payable to cover debt recovery costs	0	0

2000 07

# 5.1 Intangible Fixed Assets

	Software licences £000	Licenses and trademarks £000		Development expenditure £000	Total £000
Gross cost at 1 April 2007	0	0	0	0	0
Additions	0	0	0	0	0
Disposals	0	0	0	0	0
Gross replacement cost at 31 March 2008	0	0	0	0	0
Accumulated amortisation at 1 April 2007 Provided during the year	0	0	0	0	0
Additions	0	0	0	0	0
Disposals	0	0	0	0	0
Accumulated amortisation at 31 March 2008	0	0	0	0	0
Net book value at 1 April 2007	0	0	0	0	0
Net book value at 31 March 2008	0	0	0	0	0

5.2 Tangible assets at the balance sheet	date:			Assets					
		Buildings, excluding		under construction and payments	Plant and	Transport	Information	Furniture and	
Cost or valuation	Land £000	dwellings £000	Dwellings £000	on account £000	machinery £000	equipment £000	technology £000	fittings £000	Tota £000
Cost of Valuation	2000	2000	2000	2000	2000	2000	2000	2000	2000
At 1 April 2007	0	0	0	0	0	0	0	17	17
Additions - purchased	0	0	0	0	0	0	0	12	12
Additions - donated government granted	0	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0	0
Impairments	0	0	0	0	0	0	0	0	0
Other in-year revaluations	0	0	0	0	0	0	0	0	0
Disposals	0	0	0	0	0	0	0	0	0
At 31 March 2008	0	0	0	0	0	0	0	29	29
Depreciation									
At 1 April 2007	0	0	0	0	0	0	0	10	10
Additions - purchased	0	0	0	0	0	0	0	0	0
Additions - donated government granted	0	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0	0
Impairments	0	0	0	0	0	0	0	0	0
Other in-year revaluations	0	0	0	0	0	0	0	0	0
Disposals	0	0	0	0	0	0	0	0	0
Provided during the year	0	0	0	0	0	0	0	3	3
At 31 March 2008	0	0	0	0	0	0	0	13	13
Net book value									
at 1 April 2007	0	0	0	0	0	0	0	7	7
Net book value									
at 31 March 2008	0	0	0	0	0	0	0	16	16
Net book value of assets held under finance le Total	ases and h	ire purcha	se contrac	cts 0	0	0	0	0	0
The total amount of depreciation charged in the and hire purchase contracts:  Total	e Operatin	g Cost Sta	tement in	respect of as	ssets held u	inder financ	e leases	0	0
Value of assets held at open market value	0	0	0	0	0	0	0	0	0


# **Tangible Fixed Assets (continued)**

The net book value of land and buildings at 31 March 2008 comprises:

		2006-07
	£000	£000
Freehold	0	0
Long leasehold	0	0
Short leasehold	0	0
•		
Total		0
Net profit/(loss) on disposal of fixed assets		2006-07
	£000	£000
During the year the LHB disposed of fixed assets with the net book value of,	0	0
The gross proceeds from the sale(s) were	0	0
giving a net profit/(loss) on disposal of	0	0
The LHB paid over to the National Assembly for Wales the net proceeds from	0	0
disposal of and retained the costs of disposal, met of,	v	v

# 6.1 Debtors

Amounts falling due within one year:	£000	2006-07 £000
National Assembly for Wales	106	31
Health Commission Wales	0	0
Local Health Boards	<b>27</b>	85
Primary Care Trusts	74	0
NHS Trusts	354	1,294
Welsh Risk Pool	0	0
Capital debtors	0	0
Other debtors	337	461
Provision for irrecoverable debts	0	(132)
Pension Prepayments:	0	0
Other prepayments and accrued income	58	165
Sub total	956	1,904
Amounts falling due after more than one year:	£000	£000
National Assembly for Wales	0	0
Health Commission Wales	0	0
Local Health Boards	0	0
Primary Care Trusts	0	0
NHS Trusts	0	0
Welsh Risk Pool	0	0
Capital debtors	0	0
Other debtors	18	0
Provision for irrecoverable debts	0	0
Pension Prepayments	0	0
Other prepayments and accrued income	0	0
Sub total	18	0
Total	974	1,904

# 6.2 Creditors

Amounts falling due within one year:	£000	2006-07 £000
National Assembly for Wales	4	0
Health Commission Wales	0	0
Local Health Boards	321	104
NHS Trusts	718	777
Primary Care Trusts	0	0
Income tax and social security	43	37
Non-NHS creditors	6,329	6,758
Capital Creditors	0	0
Overdraft	0	0
Rentals due under operating leases	0	0
Obligations under finance leases and HP contracts	0	0
GPFH savings	0	0
Pensions: staff	0	0
Accruals	2,043	2,089
Deferred Income Other creditors	0	1 0
Total	9,458	9,766
6.3 Creditors	Total	2006-07 Total
Amounts falling due after more than one year:	£000	£000
Obligations under finance leases and HP contracts	0	0
NHS creditors	0	0
Assembly loans	0	0
Pensions: staff	0	0
Other	0	0
Total	0	0

# 6.4 Provisions for liabilities and charges

	At 1 April 2007 £000	Structured settlement cases trans- ferred to WRP	Transfer of provisions to creditors	Arising during the year	Reversed unused	Utilised during the year	Unwinding of discount	At 31 March 2008 £000
Clinical negligence	0	0	0	0	0	0	0	0
Personal injury	0	0	0	0	0	0	0	0
All other losses and special payments Defence legal fees and other	0	0	0	0	0	0	0	0
administration costs.	0	0	0	0	0	0		0
Sub-total	0	0	0	0	0	0	0	0
Pensions	0			0	0	0	0	0
Other	849			1,761	0	(803)		1,807
Total	849	0	0	1,761	0	(803)	0	1,807

Expected timing of cash flows:		Between		
	Within 1 year £000	2 and 5 years £000	After 5 years £000	Total £000
Clinical negligence	0	0	0	0
Personal injury	0	0	0	0
All other losses and special payments	0	0	0	0
Defence legal fees and other administration costs	0	0	0	0
Pensions	0	0	0	0
Other	1,495	312	0	1,807
Total	1,495	312	0	1,807

The LHB estimates that in 2008-09 it will receive £'000 , and in 2009-10 and beyond £'000 from the Welsh Risk Pool in respect of losses and special payments.

# 6.5 General fund

The movement on the General fund in the year comprised:

	£000
At 1 April 2007  Net operating cost for the financial year  Net Assembly funding (including capital)  Capital charge interest  Transfers to NHS bodies  Transfer to general fund of realised elements of the revaluation reserve	(8,572) (154,874) 153,599 (352) 0
Balance at 31 March 2008	(10,199)
6.6 Donated asset reserve  The movement on the donated asset reserve in the year comprised:	
	2000
	£000
Balance at 1 April 2007	0
Additions Impairments	0
Revaluation and indexation	0
Disposals and write-offs	0
Depreciation	0
Balance at 31 March 2008	0
6.7 Revaluation reserve	
The movement on the revaluation reserve in the year comprised:	
	£000
Balance at 1 April 2007	1
Revaluation	0
Indexation Transfer to general fund - realised revaluation	0
Transfer to general fund Tourised Tovaldation	
Balance at 31 March 2008	1

# 6.8 Contingent liabilities -

# The following contingent losses/gains have not been included in the accounts

Nature: Legal claims for third parties liabilities Doubtful debts Other	0003 0 0	2006-07 £000 0 0
Total	0	0

# **Uncertainties affecting outcome:**

Note 7 contains further details relating to note 6.8 and the Local Health Board position concerning potential liabilities following the issuing of the Welsh Health Circular WHC (2006) 046 - Further advice to the NHS and Local Authority on Continuing Health Care (October 2006).

## 6.9 Intra Government balances

	Debtors:	Debtors: Amounts	Creditors:	Creditors:
	Amounts	falling	Amounts	falling
	falling	due after	falling	due after
	due within	more than one	due within	more than one
	one year	year	one year	year
	£000	£000	£000	£000
Balances with other central government bodies	115	0	107	0
Balances with local authorities	152	0	126	0
Balances with NHS trusts and Foundation trusts	428	0	718	0
Balances with Local Health Boards	27	0	321	0
Balances with public corporations and trading funds	0	0	0	0
Balances with bodies external to government	234	18	8,186	0
Total at 31 March 2008	956	18	9,458	0
Balances with other central government bodies	34	0	59	0
Balances with local authorities	149	0	0	0
Balances with NHS trusts and Foundation trusts	1,294	0	722	0
Balances with Local Health Boards	85	0	104	0
Balances with public corporations and trading funds	0	0	0	0
Balances with bodies external to government	342	0	8,881	0
Total at 31 March 2007	1,904	0	9,766	0

# 6.10 Post balance sheet events

Post balance sheet events having a material effect on the accounts are:

1.	There are no post balance sheet events	0
2.		
۷.		0

0

# **6.11 Capital commitments**

Total

The Local Health Board has the following capital commitments:

Contracted Authorised but not contracted	0 0	0
Total	0	0

# 6.12 Related Party transactions

£000

Total value of transactions with Board members and key senior staff in 2007-2008

0

Denbighshire Local Health Board is a body corporate established by order of the National Assembly.

The Assembly is regarded as a related party. During the year Denbighshire Local Health Board has had a significant number of material transactions with the Assembly and with other entities for which the Assembly is regarded as the parent body namely,

Conwy and Denbighshire NHS Trust	90,038
North East Wales NHS Trust	4,872
North West Wales NHS Trust	202

There were also material transactions with entities in England namely:-

Robert Jones and Agnus Hunt	1,136
Royal Liverpool and Broadgreen	355
Countess of Chester NHS Trust	227
Calderstones	153

All other providers are less than £150k and are therefore not considered material

During the year none of the board members or members of the key management staff or other related parties has undertaken any material transactions with Denbighshire LHB. However, Non Officer Board Members have declared their involvement within organisations as noted below with which the Board has financial commitments:-

(a) Practicing GPs within the LHB area

D-4-!I-

(b) The Ophthalmic and Pharmaceutical members receive reimbursement for the provision of services from the LHB

Intereste

- (c) Board members and staff of North Wales NHS Trusts
- (d) Officers and Councillors of Denbighshire County Council
- (e) Members with a declared interest in voluntary organisations which receive grant assistance or who supply services to the LHB.

A number of the LHB's Board members have/have had interests in related parties as follows:

Name	Details	interests
Dr Gwyn Pierce \		General Practitioner
Dr Martin O'Donn	nell	General Practitioner
		Medical Director Morfa Doc
Dr Su Hesketh		General Practitioner
Dr Alicia Gozzaro	i	General Practitioner
Dr James Wainw	right	General Practitioner
Mr Tom Hodgson	1	Optician
Mr Ian Howard		Conwy & Denbighshire NHS Trust
Dr David Gozzaro	d	Conwy & Denbighshire NHS Trust
Mrs Pam Mainwa	ıring	Conwy & Denbighshire NHS Trust

# 6.12 Related Party transactions

Name Details Interests

Dr Brian Tehan Mr Chris Gould Mr Russell Bennett Mrs Miriam Blanchard Mrs Mari Wyn Hughes Mr Alan Benbow Dr Anne Macleod

Mrs Sally Ellis Mr Iwan Prys - Jones Councillor Pauline Dobb Mr Andrew Jones Mr Rob Atenstaedt Mrs Susan Meryl Elmusrati

Mrs Pat Mowll
Mrs Eirwen Godden

Conwy & Denbighshire NHS Trust

Optician Dentist Pharmacist Nurse

Voluntary Sector Denbighshire Area Committee,

Community Health Community Health Council

Denbighshire County Council Denbighshire County Council

Councillor Denbighshire County Council

Velindre NHS Trust Velindre NHS Trust

Gofal Cymru/Welsh Assembly Government

/Care Council for Wales

Conwy LHB

Chief Officer - Denbighshire Voluntary Services

Council

# 6.13 Losses and special payments

Losses and special payments are transactions that the National Assembly for Wales would not have contemplated when it allocated and distributed funding for the National Health Service. By their nature they items that should not arise. They are therefore subject to special control procedures compared with the generality of payments and special notation in the accounts to draw them to the attention of the National Assembly for Wales. They are divided into different categories, which govern the way each individual case is handled. These payments are charged to the Operating Cost Statement in accordance with UK GAAP but are recorded in the losses and special payments register when payment is made. Therefore, this note is compiled on a cash basis.

	Number of cases	Value of cases £
Personal injury Fraud cases	0	0
All other losses and special payments	181	2,334
Total losses and special payments	181	2,334

Analysis of cases which exceed £250,000 and all other cases

	Amounts paid out in year £	Cumulative amount	Approved to write-off in year £
Cases exceeding £250,000			
	0	0	0
	0	0	0
	0	0	0
	0	0	0
	0	0	0
	0	0	0
	0	0	0
	0	0	0
	0	0	0
	0	0	0
Sub-total	0	0	0
All other cases	2,334	0	2,334
Total cases	2,334	0	2,334

# 6.14 Financial Instruments

FRS 13, Derivatives and Other Financial Instruments, requires disclosure of the role that financial instruments have had during the period in creating or changing the risks an entity faces in undertaking its activities. Due to the way that LHBs in Wales are financed, they are not exposed to the degree of financial risk faced by business entities. Also financial instruments play a much more limited role in creating or changing risk than would be typical of the listed companies to which FRS 13 mainly applies. The LHBs have no power to borrow or invest surplus funds and financial assets and liabilities are generated by day-to-day operational activities rather than being held to change the risks facing the LHBs in undertaking their activities.

# **Liquidity Risk**

The LHB's income allocations and capital expenditure are financed from resources voted annually by Parliament. Therefore, they are not exposed to significant liquidity risks.

#### Interest-rate Risk

All the LHB's financial assets and financial liabilities carry nil or fixed rates of interest. Therefore, they are not exposed to interest-rate risk.

## Foreign Currency Risk

The LHBs have negligible foreign currency income or expenditure. Therefore, they are not exposed to significant foreign currency risk.

# 6.15 Finance lease obligations

The future minimum lease payments under finance leases to which the Local Health Board was committed at the balance sheet date were as follows:

was committed at the balance sheet date were as ronows.		2006-07
	£000	£000
Within 1 year	0	0
Between 1 and 5 years	0	0
After 5 years	0	0
Subtotal	0	0
Less finance charges allocated to future periods	0	0
Total	0	0
The total net obligation under finance leases can be analysed as follows	s:	
Creditors: amounts due within one year	0	0
Creditors: amounts due after more than one year	0	0

# 6.16 Pooled Budgets

During 2007/08 the Local Health Board did not operate any pooled budget arrangements.

# 7 Additional Information Cont'd

#### Note 4.8

The post of Chairman was held by two persons in 2007-08. Mr M Hughes resigned his post with effect from 30 September 2007. Mr A Benbow became Acting Chairman on 1 October 2007.

The breakdown of note 4.8 in relation to this is as follows:

	M Hughes 01/04/07 - 30/09/07	A Benbow 01/10/07 - 31/03/08	Total
	£000	£000	£000
Basic Salary	14	14	28
Benefits	0	0	0
Compensation for loss of office	0	0	0
Performance related bonuses	0	0	0
Pension contributions	0	0	0
Total	14	14	28

## Note 6.8

Whilst the LHB has made provision in the annual accounts for known Continuing Healthcare Cases Ombudsman cases where the timing and amounts of claims are reasonably certain. There are some cases where the level of certainty of timing and amounts are not clear, under the requirements of FRS12 we are raising these cases as a contingent liability.

# STATEMENT OF THE CHIEF EXECUTIVE'S RESPONSIBILITIES AS ACCOUNTABLE OFFICER OF THE LOCAL HEALTH BOARD

The Welsh Ministers have directed that the Chief Executive should be the Accountable Officer to the LHB. The relevant responsibilities of Accountable Officers, including their responsibility for the propriety and regularity of the public finances for which they are answerable, and for the keeping of proper records, are set out in the Accountable Officer's Memorandum issued by the Assembly.

To the best of my knowledge and belief, I have properly discharged the responsibilities set out in my letter of appointment as an Accountable Officer.

<b>-</b>	0000	01 . (	
Date:	2008	Chief	Executive

# STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The directors are required under the National Health Service Act (Wales) 2006 to prepare accounts for each financial year. The Welsh Ministers, with the approval of the Treasury, directs that these accounts give a true and fair view of the state of affairs of the LHB and of the income and expenditure of the LHB for that period. In preparing those accounts, the directors are required to:

- apply on a consistent basis accounting policies laid down by the Welsh Ministers with the approval of the Treasury.
- make judgements and estimates which are responsible and prudent.
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the account.

The directors confirm that they have complied with the above requirements in preparing the accounts.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the authority and to enable them to ensure that the accounts comply with requirements outlined in the above mentioned direction by the Welsh Ministers.

## By Order of the Board

Signed:

Chairman:	Dated:	2008
Chief Executive:	Dated:	2008
Director of Finance:	Dated:	2008

### 1. Scope of responsibility

The Board is accountable for internal control. As Accountable Officer and Chief Executive for this Board, I have the responsibility for maintaining a sound system of internal control that supports achievement of the organisation's policies, aims and objectives, whilst safeguarding the public funds and this organisation's assets for which I am personally responsible, in accordance with the responsibilities assigned by the Accounting Officer of NHS Wales.

The system of internal control is based upon an ongoing risk management process designed to identify the principal risks to the organisation's objectives; to evaluate the nature of those risks and to manage them efficiently, effectively and economically.

The organisation's responsibilities for internal control are also considered and assessed in the quarterly accountability reviews with the Regional Office. No adverse issues relating to internal control, risk management or clinical governance have been identified in 2007/2008.

## 2. The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of organisational policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the organisation for the year ended 31 March 2008 and up to the date of approval of the annual report and accounts, and accords with Welsh Assembly Government guidance.

### 3. Capacity to handle risk

The Risk Management Policy and Strategy sets out the responsibility and role of the Chief Executive in relation to Risk Management. The Chief Executive has delegated shared chairmanship of the Risk Management Steering Group to the Medical Director and the Director of Finance.

The LHB has developed a robust Risk Management Framework in line with the guidance issued by the Director of Resources, NHS Wales in September 2003 (Supplementary Guidance for NHS Wales Local Health Boards: Statement on Internal Control 2003-04).

During 2005/2006 the LHB introduced a comprehensive corporate risk register across all areas of the organisation which has assisted with the continuing development of an organisation which is aware of the risks it faces. The risk register is updated on a quarterly basis with input from every directorate within the LHB and supported by the Local Counter Fraud Manager. This detailed risk register enables risk management decision making to occur as near as practicable to the risk source and for those risks that cannot be dealt with locally to be passed upwards to the appropriate level. The Risk Register is reported to the Risk Management Group and the LHB's Board approves a copy of the Risk Register on an annual basis with any significant risks being raised during Board meetings throughout the year. Financial risks are reported as a matter of course via the regular finance report to the Board and through Monitoring Returns to Welsh Assembly Government.

Risk Management, risk assessment and incident reporting is included within core induction for staff. The core induction folder includes a section on risk management and a staff information leaflet is also provided. The training directory also includes risk management and staff will receive update briefings via the monthly staff briefing route.

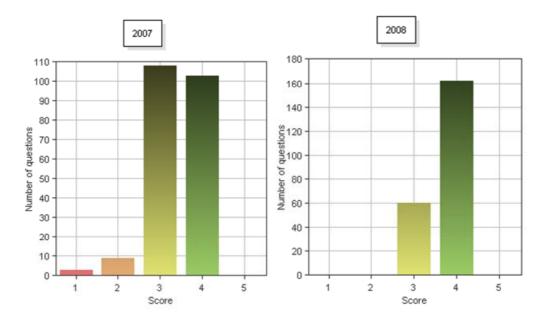
### 4. The risk and control framework

The risk management framework is set out in the Risk Management Policy and Strategy which has been subject to revision in 2007/2008. The key elements of the strategy include:

- An executive summary from the Chief Executive that sets out the commitment to risk management.
- Aims and Objectives
- Principles
- Designated responsibilities including Committees and Working Groups
- Risk Management Processes that includes the identification, evaluation, analysis, risk control, review and follow up.
- Training arrangements
- Dissemination to key stakeholders
- Risk Management Objectives
- Principle Committees for managing risks, including summarised Terms of Reference

The system of internal control is underpinned by compliance with the Healthcare Standards. The LHB undertook a self assessment against the Healthcare Standards for Wales 2007/08, which was submitted to HIW on 9<sup>th</sup> May 2008. Executive leads and Board members were assigned to each standard and the Board were involved in the completion and review of the self assessment prior to submission. Each Board member had access to the self assessment tool and reviewed the standards for which they have lead responsibility for.

The LHB has demonstrated improvement upon the previous year's self assessment.



The self assessment scores are as follows:

Standard	Area	Reviewed by	Score
14	Healthcare organisations continuously and systematically review and improve all aspects of their activities that directly affect the safety and health of patients, service users, staff and the public. They will not only comply with legislation, but apply best practice in assessing and managing risk	MIAA	4
16	Healthcare organisations have systems in place: to identify and learn from all patient safety incidents and other reportable incidents;	MIAA	4
	<ul> <li>to report incidents to the National Patient Safety Agency's (NPSA) National Reporting and Learning System and other bodies in line with existing guidance;</li> </ul>		
	to demonstrate improvements in practice based on shared local and national experience and information derived from the analysis of incidents; and		
	to ensure that patient safety notices, alerts and other communications concerning safety are acted upon within required time-scales		
27	Governance arrangements representing best practice are in place which:	MIAA	4
	apply the principles of sound clinical and corporate governance;		
	<ul> <li>ensure sound financial management and accountability in the use of resources;</li> </ul>		
	<ul> <li>actively support all employees to promote openness, honesty, probity, accountability, and the economic, efficient and effective use of resources;</li> </ul>		
	include systematic risk assessment and risk management; and		
	are integrated across all health communities and clinical networks.		
28	Healthcare organisations:	MIAA	4
	ensure that the principles of clinical governance underpin the work of every team and every clinical service;		
	have a cycle of continuous quality improvement, including clinical audit; and		
	ensure effective clinical and managerial leadership and accountability.		

An Improvement Plan has been developed based upon the self assessment against the healthcare standards, prioritising the areas in which the LHB requires further development. The improvement plan has been completed by LHB officers and executive leads and has been approved by the Board. This Plan is seen as an iterative document which will be reviewed and updated during the course of the year and specifically when further feedback has been received from HIW.

Progress against the plan will be monitored throughout the year via the Risk Management Sub-Group, Clinical Governance Committee and the Board. In addition, regular monitoring is confirmed with the Regional Office as part of the Clinical Governance quarterly monitoring report.

Responsibility for the delivery of healthcare standards is embedded within the LHB as part of individual roles and responsibilities. In addition, all Board papers submitted are cross referenced to the Healthcare Standards to provide the Board within assurances on how the LHB is delivering against the standards.

### 5. Review of effectiveness

As Accountable Officer, I have responsibility for reviewing the effectiveness of the system of internal control. My review of the effectiveness of the system of internal control is informed by work of the internal auditors and the executive officers within the organisation who have responsibility for the development and maintenance of the internal control framework and comments made by the external auditors in their annual audit letter and other reports. I have been advised on the implications of the result of my review of effectiveness of the system of internal control by the Board, the Audit Committee, Risk Management Steering Group and Clinical Governance Committee. A plan to address weaknesses and ensure continuous improvement of the system is in place.

The contribution to the review of effectiveness for each of the sources is as follows:

- The head of internal audit provides me with an opinion on the overall arrangements for gaining assurance through the Assurance Framework and on the controls reviewed as part of the internal audit work. Internal audit provide regular reports to the Audit Committee and to the Director of Finance. The Audit Committee also receives details of actions that remain outstanding following any follow up of previous audit work. The Director of Finance also meets with the Audit Manager.
- A governance review was undertaken by the National Leadership and Innovation Agency for Healthcare for all LHBs during the financial year. One of the key aims of the reviews was to identify and disseminate good practice.

The report highlights the following areas of good practice in particular;

- Strong and positive leadership provided by the former chair
- The enthusiasm and commitment of both Executive and non officer members
- Engagement of Mersey Internal Audit to help evaluate Board working and to help develop and improve the way in which members fulfil their roles.
- The introduction of partnership working with a neighbouring LHB to make better use of available capacity
- The self assessment and subsequent validation against Healthcare Standards and the resultant improvement plan provides me with additional assurances.
- A Modernisation Assessment was carried out in the year with NLIAH and an action plan is being produced and approved by the LHB Board.

- The LHB gained the achievement of the Gold standard for Corporate Health in 2007/2008 and this provides me with assurance that progress is being made to promote the health of employees.
- Executive Directors within the organisation who have responsibility for the development and maintenance of the system of internal control provide me with assurance through review of performance against objectives.
- The Assurance Framework / Risk Register themselves provide me with further evidence that the effectiveness of controls that manage the risks to the organisation achieving its principal objectives have been reviewed and that an action plan has been drawn up as a result of this review.
- The Board's role is to provide active leadership of the LHB within a framework of prudent and effective controls that enable risk to be assessed and managed
- The Audit Committee, as part of an integrated committee structure provides a pivotal role in advising the Board on the effectiveness of the system of internal control.
- The Risk Management Steering Group and Clinical Governance Committee are key components by which I am able to assess the effectiveness and assure the Board of risk management generally and clinical risk.
- There is a nominated Local Counter Fraud Specialist with a remit to build a strong antifraud culture throughout the organisation.
- As an employer with staff entitled to membership of the NHS Pension Scheme control
  measures are in place to ensure the LHB complies with all employer obligations
  contained within the Scheme regulations.
- The new Dental Contract was introduced on 1 April 2006 and systems have continued to be improved during 2007/08. Payments are made on the LHBs' behalf by the Business Services Authority Dental Services Division (DSD). In addition to the checks required to obtain assurance on the adequacy of the payment systems undertaken by both the DSD's and the LHB's internal auditors there are also checks being carried out to ensure the probity of dental expenditure. In 2007/08 the following work was undertaken on the probity of dental expenditure:

### **Benefit Eligibility Checks**

These constitute one of the largest numerical checks carried out by the DSD. The DSD regularly undertake thousands of Benefit Eligibility Checks (BEC's) across the England and Wales; and have an agreement to share data with the Department for Work and Pensions (to verify whether those patients who are claiming exemption from NHS Patient Dental Charges, are actually entitled to this exemption). These BEC's relating to patients of contractors based in Wales may be collated and reported at an LHB level. This checking process has a secondary function in that for those patients who have claimed exemption the DSD is able to verify that they actually exist as well as their eligibility for benefit.

### **Management Reports**

LHBs have been receiving a suite of standard reports from the DSD during 2007-08, which has allowed the LHB to monitor the performance of all Dental Contacts for which it has responsibility and the LHB will ensures that this information is integrated within the LHB (risk) management systems for the Dental sector. The Dental Contract Manager carries out analytical work to highlight contract performance issues or outliers, for example, treatment band analysis. Meetings are held with practices as appropriate.

### **Exception Reports**

In addition to the standard management reports, the DSD has issued quarterly 'Exception Reports' on a Contract Number basis. These reports rely on the statistical analysis carried out by the DSD to alert LHBs to outliers on key trends. The Dental Contract Manager will raise any potential issues with the LCFS which may indicate a possible suspicion of fraud.

### Dental Services - Local Proactive Exercise (LPE) to detect fraud

The Director of Finance has approved the above LPE; work is now significantly advanced on this issue.

The LCFS and his team have undertaken a detailed analysis of the Quarterly Dental Exception Reports from April 2006 to March 2008 and have developed a Model which effectively produces an 'Exception Report of Exception Reports' of longitudinal data, over time.

This data has been reviewed with the LHB Dental Contract Manager, to see if it is possible to explain away any of the exceptions, through the application of local knowledge. The remaining data has then been risk assessed and ranked to and practices will be visited to raise any issues with them.

The LCFS also has other initiatives in relation to the analysis of patient level data and this will be developed further in 2008/2009.

### **U.K. National User Group Forum for Dental Services**

The LCFS regularly attends the above Group every two months as a representative of the LHB and takes this opportunity to fraud proof all initiatives and protocols which are considered for National implementation.

### **Patient Questionnaires**

The DSD has completed a programme of work across England and Wales during 2007-08 where many thousands of questionnaires have been sent to patients of which there has been an approximate return rate of 55% which is being assessed by the DSD.

This process has a secondary function in that for those patients who have been sent a questionnaire the DSD is able to verify that they actually exist as well as considering the responses which are made by patients when answering the questionnaire. Any instances of suspected fraud will be reported to the DSD Dental Probity Unit and to the LCFS; who will immediately inform the Director of Finance.

Any Dental Complaints which are received and which may have a probity implication are discussed with the Dental Reference Service.

The LCFS is currently developing some service improvements in the area of Patient Questionnaires, in discussions and meetings with the U.K Regional Director for Dental Probity.

### **Patient Record Card Checks**

Each practice in an LHB area will be visited by the Dental Reference Service once every three years. The main purpose of these visits is directed more towards clinical governance issues rather than PPV/Systems Assurance. However one side benefit of this is that Patient Dental Record cards are inspected by the Dental Reference Officer to ensure that treatments comply with the Activity Reports which are supplied to the LHB to support the Units of Dental and Orthodontic Activity, which have been submitted for payment. This is effectively Post Payment Verification which is undertaken centrally across the whole of the UK, by the Dental Reference Service. The relevant reports are issued to LHB's in due course after each visit has been completed.

Although this work does not indicate that any material irregular dental expenditure occurred during 2007/08, it is not sufficient to provide the LHB with assurance that the risk of irregular payments to dentists are minimised. The LHB plans to increase the work undertaken in future years to identify and minimise any risk of irregular payments to dentists.

The LHB and the Health Economy faced significant financial pressures in year and these were identified and managed effectively within year through the agreed Service Change and Efficiency Plan. The Economy faced a deficit at the end of the year significantly lower than that agreed by Welsh Assembly Government. This is representative of the significant amount of work and management which was input in to managing the financial position. The main areas of cost pressures for the LHB continue to relate to prescribing and continuing healthcare.

### 6. Significant internal control problems

Any significant internal control issues would be reported to the Board via the Audit Committee. There have been no significant internal controls issues identified during 2007/2008.

Signed	Chief Executive	vе
Date	(On behalf of the boar	d)

# The Certificate and Report of the Auditor General for Wales to the National Assembly for Wales

I certify that I have audited the financial statements of Denbighshire Local Health Board for the year ended 31 March 2008 under Section 61 of the Public Audit (Wales) Act 2004. These comprise the Operating Cost Statement, the Balance Sheet, the Cash Flow Statement and Statement of Recognised Gains and Losses and the related notes. These financial statements have been prepared under the accounting policies set out within them. I have also audited the information in the remuneration report that is required to be audited.

## Respective responsibilities of Directors, the Chief Executive and the Auditor

The Directors and the Chief Executive are responsible for preparing the annual report, the remuneration report and the financial statements in accordance with paragraph 3 of schedule 9 to the National Health Service (Wales) Act 2006 and Welsh Ministers' directions made there under and for ensuring the regularity of financial transactions. These responsibilities are set out in the Statements of Directors' and Chief Executive's Responsibilities.

My responsibility is to audit the financial statements and the part of the remuneration report to be audited in accordance with relevant legal and regulatory requirements, and with International Standards on Auditing (UK and Ireland).

I report my opinion to you as to whether the financial statements give a true and fair view and whether the financial statements and the part of the remuneration report to be audited have been properly prepared in accordance with paragraph 3 of schedule 9 of the National Health Service (Wales) Act 2006 and Welsh Ministers' directions made there under. I also report whether in all material respects the expenditure and income have been applied to the purposes intended by the National Assembly for Wales and the financial transactions conform to the authorities which govern them.

In addition I report to you if in my opinion, of Denbighshire Local Health Board has not kept proper accounting records, if I have not received all the information and explanations I require for my audit, or if information specified by HM Treasury or Welsh Ministers regarding remuneration and other transactions is not disclosed.

I review whether the Statement on Internal Control reflects Denbighshire Local Health Board compliance with HM Treasury's and Welsh Ministers' guidance and report if it does not. I am not required to consider whether this Statement covers all risks and controls, or to form an opinion on the effectiveness of Denbighshire Local Health Board corporate governance procedures or its risk and control procedures.

I have been unable to read the other information contained in the Annual Report and consider whether it was consistent with the audited statements as it was not available at the time of my audit.

### **Basis of audit opinions**

I conducted my audit in accordance with the Public Audit Wales Act 2004 and International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. My audit includes examination, on a test basis, of evidence relevant to the amounts, disclosures and regularity of financial transactions included in the financial statements and that part of remuneration report to be audited. It also includes an assessment of the significant estimates and judgements made by the Directors and the Chief Executive in the preparation of the financial statements, and of whether the accounting policies are most appropriate to Denbighshire Local Health Board's circumstances, and are consistently applied and adequately disclosed.

I planned and performed my audit so as to obtain all the information and explanations which I considered necessary in order to provide me with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error and that in all material respects, the expenditure and income have been applied to the purposes intended by the National Assembly for Wales and the financial transactions conform to the authorities which govern them. In forming my opinion I also evaluated the overall adequacy of the presentation of information in the financial statements and that part of remuneration report to be audited.

Without qualifying my opinion, I draw attention to note 2.1, which sets out the financial position of the LHB and the actions being taken to achieve financial balance.

### **Opinion**

In my opinion:

- the financial statements give a true and fair view in accordance with the National Health Service (Wales) Act 2006 and directions made thereunder by Welsh Ministers of the state of affairs of Denbighshire Local Health Board as at 31 March 2008 and of its net operating costs, recognised gains and losses and cash flows for the year then ended; and
- the financial statements and that part of the remuneration report to be audited have been properly prepared in accordance with the National Health Service (Wales) Act 2006 and directions made there under by Welsh Ministers.

## **Opinion on Regularity**

In my opinion in all material respects, the expenditure and income have been applied to the purposes intended by the National Assembly for Wales and the financial transactions conform to the authorities which govern them.

### Report

I have no observations to make on these financial statements.

My conclusion on Denbighshire Local Health Board's arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2008 will be reported separately in the published Annual Audit Letter.

Jeremy Colman Auditor General for Wales 27 June 2008 Wales Audit Office
24 Cathedral Road
Cardiff
CF11 9LJ

### **ACCOUNT OF - 2007-2008**

THE NATIONAL HEALTH SERVICE IN WALES ACCOUNTS DIRECTION GIVEN BY WELSH MINISTERS IN ACCORDANCE WITH SCHEDULE 9 SECTION 178 PARA 3(1) OF THE NATIONAL HEALTH SERVICE (WALES) ACT 2006 (C.42) AND WITH THE APPROVAL OF TREASURY

## **LOCAL HEALTH BOARDS**

1. Welsh Ministers direct that an account shall be prepared for the financial year ended 31 March 2008 and subsequent financial years in respect of the Local Health Boards (LHB). The basis of preparation and the form and content shall be as set out in the following paragraphs and Schedules.

### **BASIS OF PREPARATION**

- 2. The account of the LHB shall comply with:
- (a) generally accepted accounting practice in the United Kingdom (UK GAAP);
- (b) the accounting and disclosure requirements of the Companies Act;
- (c) all relevant accounting standards issued or adopted by the Accounting Standards Board, in so far as they are appropriate to the NHS and are in force for the financial year for which the accounts are to be prepared;
- (d) accounting guidance approved by the FRAB and contained in the Financial Reporting Manual (FReM), as detailed in the LHB Manual for Accounts, but specifically excluding schedules 1 and 5;
- (e) the historical cost convention modified by the inclusion of fixed assets at their value to the business by reference to current costs; and stocks at the lower of net current replacement cost (or historical cost if this is not materially different) and net realisable value.

### **FORM AND CONTENT**

- 3. The account of the LHB for the year ended 31 March 2008 and subsequent years shall comprise an operating cost statement, a balance sheet, a cash flow statement and a statement of recognised gains and losses as long as these statements are required by FRAB, including such notes as are necessary to ensure a proper understanding of the accounts.
- 4. For the financial year ended 31 March 2008 and subsequent years, the account of the LHB shall give a true and fair view of the state of affairs as at the end of the financial year and the operating costs, recognised gains and losses and cashflows during the year.
- 5. The balance sheet shall be signed by the chief executive and the director of finance of the LHB and dated.

## **MISCELLANEOUS**

- 6. The direction shall be reproduced as an appendix to the published accounts.
- 7. The notes to the accounts shall, inter alia, include details of the accounting policies adopted.
- 8. Notes providing further explanations of figures in the accounts shall be made where it is considered appropriate for a proper understanding of the accounts.

Signed by the authority of We	Ish Ministers
igned :	Dated :

### **ACCOUNT OF - 2007-2008**

### **SCHEDULE 1**

# APPLICATION OF THE ACCOUNTING AND DISCLOSURE REQUIREMENTS OF THE COMPANIES ACT AND ACCOUNTING STANDARDS

### **Companies Act**

- 1. The disclosure exemptions permitted by the Companies Act shall not apply to the NHS unless specifically approved by the Treasury.
- 2. The Companies Act requires certain information to be disclosed in the Director's Report. To the extent that it is appropriate, the information relating to NHS bodies shall be contained in the foreword.
- 3. The operating cost statement, balance sheet and cashflow statement shall have regard to the format prescribed in the Financial Reporting Manual.
- 5. NHS bodies are not required to provide the historical cost information described in paragraph (33) of Schedule 4 to the Companies Act.

## **Accounting Standards**

6. NHS bodies are not required to include a note showing historical cost profits and losses as described in FRS 3.

### **SCHEDULE 2**

## **ADDITIONAL REQUIREMENTS**

- 1. The foreword shall include a statement that the account has been prepared to comply with a Direction given by the National Assembly for Wales in accordance with schedule 9 of the NHS (Wales) Act 2006.
- 2. The foreword shall also contain a description of the statutory background and main functions of the LHB together with a fair review of their operational and financial activities and a summary of their performance against targets.